

# UKRI People Survey 2024: ESRC report

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[Redacted], Research Director

[Redacted], Associate Director

[Redacted], Research Manager

JN8921



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# 1. Background and methodology



# Background and methodology

The UKRI People Survey was made available to all colleagues across UKRI via the following methods:

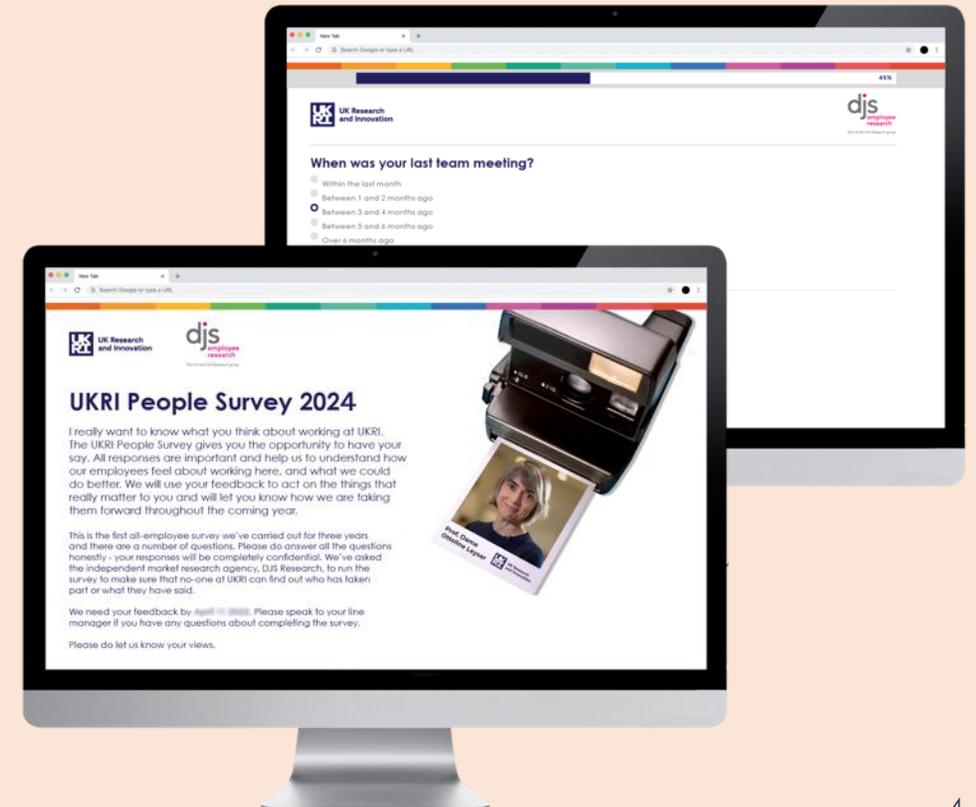
- Online survey emailed to work accounts
- The option of completing the survey over the telephone with one of the DJS Research project team

The survey was live between **22 April** and **17 May 2024**.

This report provides a summary of the results for **ESRC**, with comparisons to the UKRI average.

The survey questions were designed in close consultation with colleagues across UKRI through focus groups and a user-testing pilot. The survey explored topics such as:

- Engagement
- Line management and senior leadership
- Learning and development
- Performance management
- Objectives and purpose
- Team working
- Pay and benefits
- Resources and workload
- Inclusion and fair treatment, discrimination, bullying and harassment
- Health, safety and wellbeing



# A guide to this report

## Rounding

Results are presented as whole numbers for ease of reading and interpretation. Rounding is performed at the last stage of calculation for maximum accuracy. Therefore, where results are presented as % (percent) positive, % (percent) neutral or % (percent) negative, there may be instances where the results do not total 100 percent.

## % (percent) positive

Where results are shown as positive percentages (% positive), these are calculated by adding together positive responses (e.g. “strongly agree + agree”) and dividing by the number of respondents who answered the question.

## Confidentiality

It is DJS Research's practice not to present the results of groups to the extent where the confidentiality of individuals may be compromised. Results for teams or departments where **fewer than 10 responses** have been received will not be presented in the reports. However, their data will still contribute to the scores for their council/area and the organisation overall.

## Council/area labelling

Some questions within the survey asked colleagues to consider their council or area specifically and not UKRI as a whole. Throughout this report, where we show the term **[council/area]**, this indicates where a question was asked of a person's council or area and not UKRI as a whole.

## 2. Headline findings



# Average scores per survey theme (1)

<b>Engagement with UKRI</b>	<b>Engagement with ESRC</b>	<b>My work</b>	<b>Objectives and purpose</b>	<b>My manager</b>
<b>62</b> Difference to UKRI +4	<b>70</b> Difference to UKRI +4	<b>73</b> Difference to UKRI -2	<b>63</b> Difference to UKRI +1	<b>83</b> Difference to UKRI +5
<b>Support for managers</b>	<b>My team</b>	<b>Learning and personal development</b>	<b>Pay and benefits</b>	<b>Resources and workload</b>
<b>76</b> Difference to UKRI +3	<b>87</b> Difference to UKRI +6	<b>58</b> Difference to UKRI +1	<b>50</b> Difference to UKRI +4	<b>65</b> Difference to UKRI -1

The scores shown above are calculated by applying a weighting to each response on the 5-point agreement scale. This approach means that a score of 100 is equivalent to all colleagues saying strongly agree to all questions in the section, while a score of 0 is equivalent to all colleagues saying strongly disagree to all questions.

## Average scores per survey theme (2)

<b>Inclusion and fair treatment</b> <b>74</b> Difference to UKRI +1	<b>Health, safety and wellbeing</b> <b>70</b> Difference to UKRI +3	<b>Senior leadership within UKRI</b> <b>55</b> Difference to UKRI 0	<b>Senior leadership within ESRC</b> <b>58</b> Difference to UKRI -1
<b>Managing change</b> <b>55</b> Difference to UKRI +1	<b>Organisational culture</b> <b>72</b> Difference to UKRI -1	<b>Experienced discrimination</b> <b>2%</b> Difference to UKRI -3%	<b>Experienced bullying or harassment</b> <b>5%</b> Difference to UKRI -2%

Please note, the figures for 'experienced discrimination' and 'experienced bullying or harassment' reflect the proportion of colleagues who have experienced these. As such, whereas a higher figure is positive for other theme scores, it's negative for these two.

The scores shown above are calculated by applying a weighting to each response on the 5-point agreement scale. This approach means that a score of 100 is equivalent to all colleagues saying strongly agree to all questions in the section, while a score of 0 is equivalent to all colleagues saying strongly disagree to all questions.

# Comparisons to the UKRI average

**Response rate:** 72%

**No. of responses:** 148 of 205

## Note for interpretation

In the tables below, the right-hand column shows the percentage point difference between this part of the organisation and the whole of UKRI. The table on the left details those statements for which this part of the organisation compares most favourably to the organisation as a whole. The table on the right details those statements it compared least favourably.

Questions scoring most positively in comparison to the UKRI average	% (percent) positive	Difference to UKRI average (% point)
I feel a strong personal attachment to [council/area]	69%	+16 ↑
I have a clear understanding of UKRI's objectives	71%	+14 ↑
I would recommend UKRI as a great place to work	75%	+13 ↑
I would recommend [council/area] as a great place to work	81%	+11 ↑
I understand how my work contributes to UKRI's objectives	71%	+10 ↑

Questions scoring least positively in comparison to the UKRI average	% (percent) positive	Difference to UKRI average (% point)
My work gives me a sense of personal accomplishment	71%	-9 ↓
I am sufficiently challenged by my work	74%	-9 ↓
I have access to, or am able to access, the tools and equipment I need to do my job effectively	70%	-8 ↓
I can find the information I need to do my job effectively	60%	-8 ↓
Organisational processes support me to work efficiently	32%	-7 ↓

# Comparisons to the 2023 People Survey

Questions improved the most since 2023	% (percent) positive	Difference to 2023 (% point)
I feel that my pay is fair for the work that I do	43%	+19 ↑
Compared to people doing a similar job in other organisations, I feel my pay is reasonable	28%	+17 ↑
I think my current job makes the most of my skills and strengths	60%	+17 ↑
I am satisfied with the total benefits package	50%	+16 ↑
Learning and development opportunities I have completed while working within UKRI are helping me to develop my career	51%	+14 ↑

Questions deteriorated the most since 2023	% (percent) positive	Difference to 2023 (% point)
I think the Senior Leaders at [council/area] took effective action on the results of the last survey in 2023	30%	-17 ↓
The Senior Leaders at [council/area] are sufficiently visible	56%	-10 ↓
I believe that Senior Leaders have a clear vision for the future of [council/area]	49%	-9 ↓
I believe that the Senior Leaders at [council/area] will take action on the results from this survey	47%	-9 ↓
The Senior Leaders at [council/area] keep me informed about issues that matter	51%	-9 ↓

## Note for interpretation

In the tables above, the right-hand column shows the percentage point difference between the 2024 and 2023 People Surveys.

# Questions with the strongest responses

**Strengths:** What are colleagues most positive about?

<b>Most positively scoring questions</b> 	<b>% (percent) positive (net agree)</b>
The people in my team can be relied upon to help each other if we are under pressure	<b>95%</b>
The people in my team work together to find ways to improve the quality of what we do	<b>95%</b>
My manager is considerate of my life outside work	<b>95%</b>
My manager trusts me to do my job effectively, whether or not I am working from the same location as them	<b>95%</b>
My manager is open to my ideas	<b>93%</b>

**Areas of concern:** What are colleagues most negative about?

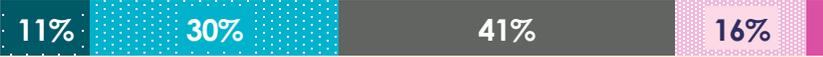
<b>Most negatively scoring questions</b> 	<b>% (percent) negative (net disagree)</b>
There are opportunities for promotion within my current role	<b>51%</b>
Compared to people doing a similar job in other organisations, I feel my pay is reasonable	<b>47%</b>
I have the opportunity to contribute my views before decisions are made that affect me	<b>39%</b>
I feel that my pay is fair for the work that I do	<b>37%</b>
I would feel confident challenging the way things are done across UKRI	<b>37%</b>

**Note:** only agree/disagree scale questions asked to all colleagues are included in this analysis. Yes/no questions and agree/disagree scale questions not asked to all have been excluded to ensure consistent and like for like comparisons.

# 3. Employee engagement



# Engagement with UKRI

		% (percent) positive difference				
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)	
						
<b>Engagement with UKRI index score*</b>		<b>62</b>		<b>+4</b>		<b>+4 / +3</b>
I am proud when I tell others I am part of UKRI		<b>72%</b>	<b>4%</b>	<b>+8</b> ↑		<b>-1 / 0</b>
I would recommend UKRI as a great place to work		<b>75%</b>	<b>5%</b>	<b>+13</b> ↑		<b>+9 / +3</b>
I feel a strong personal attachment to UKRI		<b>41%</b>	<b>18%</b>	<b>+8</b> ↑		<b>+4 / +8</b>
UKRI inspires me to do the best in my job		<b>48%</b>	<b>18%</b>	<b>+8</b> ↑		<b>+7 / +6</b>

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

\*The employee engagement index is calculated by applying a weighting to each response on the 5-point agreement scale. This approach means that a score of 100 is equivalent to all respondents saying strongly agree to the four questions in the above table, while a score of 0 is equivalent to all respondents saying strongly disagree to all four questions.

# Engagement with ESRC

		% (percent) positive difference			
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
					
<b>Engagement with ESRC index score*</b>		<b>70</b>		<b>+4</b>	<b>+3 / 0</b>
I am proud when I tell others I am part of ESRC		<b>84%</b>	<b>3%</b>	<b>+10</b> ↑	<b>+1 / -1</b>
I would recommend ESRC as a great place to work		<b>81%</b>	<b>7%</b>	<b>+11</b> ↑	<b>+9 / +5</b>
I feel a strong personal attachment to ESRC		<b>69%</b>	<b>9%</b>	<b>+16</b> ↑	<b>+7 / +11</b>
ESRC inspires me to do the best in my job		<b>60%</b>	<b>12%</b>	<b>+4</b>	<b>+5 / +1</b>

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

\*The employee engagement index is calculated by applying a weighting to each response on the 5-point agreement scale. This approach means that a score of 100 is equivalent to all respondents saying strongly agree to the four questions in the above table, while a score of 0 is equivalent to all respondents saying strongly disagree to all four questions.

## 4. Open text themes



# What one change would improve your working life at UKRI? (coded themes from open text comments)



Base: All respondents. Only showing responses of 2% and above. 40% No comment.

## 5. All questions by survey theme



# My work

● Strongly agree  
 ● Agree  
 ● Neither  
 ● Disagree  
 ● Strongly disagree

				% (percent) positive difference	
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>My work index score</b>		<b>73</b>		<b>-2</b>	<b>+4 / +3</b>
I am interested in my work		90%	3%	-3	+9 / +5
I am sufficiently challenged by my work		74%	13%	-9 ↓	+5 / +2
My work gives me a sense of personal accomplishment		71%	14%	-9 ↓	+9 / +5
I feel involved in the decisions that affect my work		57%	25%	-6 ↓	+11 / +9
I am recognised for the way in which I approach my work, not just for what I contribute		71%	8%	+4	+3 / +11
I have a say over how I do my work		86%	4%	+2	+10 / +8

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Objectives and purpose

									% (percent) positive difference	
							% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Objectives and purpose index score</b>							63		+1	-1 / -1
I have a clear understanding of UKRI's objectives		71%	11%	+14	↑	+4 / +8				
I understand how my work contributes to UKRI's objectives		71%	9%	+10	↑	+3 / +12				
UKRI motivates me to help it achieve its objectives		28%	30%	-1		+5 / +6				
I have a clear understanding of ESRC's objectives		71%	14%	+3		-5 / -7				
I understand how my work contributes to ESRC's objectives		74%	10%	+3		-2 / -5				
ESRC motivates me to help it achieve its objectives		47%	22%	-1		-2 / -3				

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# My manager (1)

● Strongly agree  
 ● Agree  
 ● Neither  
 ● Disagree  
 ● Strongly disagree

				% (percent) positive difference	
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>My manager index score</b>		<b>83</b>		<b>+5</b> ↑	
My manager motivates me		80%	8%	+5 ↑	+3 / +9
My manager is considerate of my life outside work		95%	2%	+4	-2 / +3
My manager is open to my ideas		93%	2%	+4	+3 / +5
My manager recognises when I have done my job well		91%	3%	+6 ↑	+4 / +9
I receive regular constructive feedback on my performance		73%	11%	+5 ↑	-2 / +7
My manager trusts me to do my job effectively, whether or not I am working from the same location as them		95%	1%	+2	+2 / +1

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# My manager (2)

● Strongly agree  
 ● Agree  
 ● Neither  
 ● Disagree  
 ● Strongly disagree

				% (percent) positive difference	
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>My manager index score</b>		83		+5 <span style="color: #000080;">↑</span>	
I think that my performance is evaluated fairly		85%	3%	+7 <span style="color: #000080;">↑</span>	+3 / +9
I trust my manager to deal with poor performance effectively		77%	7%	+7 <span style="color: #000080;">↑</span>	

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Performance management

● Weekly 
 ● Monthly 
 ● Quarterly 
 ● Every 6 months 
 ● Annually 
 ● Never

		% (percent) at least monthly	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>In general, how often do you discuss the following with your manager?</b>				
How well you're meeting your objectives		47%	+1	+8 / +2
Your development needs and career goals		39%	+12 ↑	+7 / +3
Your personal wellbeing and/or work-related stress		84%	+21 ↑	+3 / +2

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Support for managers

● Strongly agree  
 ● Agree  
 ● Neither  
 ● Disagree  
 ● Strongly disagree

				% (percent) positive difference	
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Support for managers index score</b>		<b>76</b>		<b>+3</b>	<b>+4 / +3</b>
I feel confident in supporting the health, safety and wellbeing of the people I manage		94%	2%	+3	+2 / +2
I feel confident in addressing poor performance in my team		84%	5%	+13 ↑	+11 / +15
I receive, or have access to, the training I need in order to be an effective manager		81%	6%	+10 ↑	+12 / +7
I am confident in how to manage and support my team through change		85%	6%	+7 ↑	+6 / -

**Base:** All respondents who line manage or supervise others. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# My team

● Strongly agree  
 ● Agree  
 ● Neither  
 ● Disagree  
 ● Strongly disagree

				% (percent) positive difference	
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>My team index score</b>		87		+6 <span style="color: #004080;">↑</span>	
The people in my team can be relied upon to help each other if we are under pressure		95%	0%	+6 <span style="color: #004080;">↑</span>	+3 / +9
The people in my team work together to find ways to improve the quality of what we do		95%	1%	+9 <span style="color: #004080;">↑</span>	+6 / +9
The people in my team work together to find ways to improve the efficiency of what we do		91%	3%	+9 <span style="color: #004080;">↑</span>	

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Learning and personal development

							% (percent) positive difference			
							% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Learning and personal development index score</b>							58		+1	+7 / +5
I think my current job makes the most of my skills and strengths		60%	25%	-6	↓	+17 / +12				
I am able to access the right learning and development opportunities for my current role when I need them		57%	18%	-5	↓	+12 / +6				
Learning and development activities I have completed in the past 12 months have helped to improve my performance		55%	14%	+1		+13 / +12				
There are opportunities for me to develop in my career across UKRI		48%	26%	+8	↑	+6 / +6				
There are opportunities for promotion within my current role		28%	51%	+4		+9 / +9				
Learning and development opportunities I have completed while working within UKRI are helping me to develop my career		51%	16%	+3		+14 / +15				

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Pay and benefits

● Strongly agree  
 ● Agree  
 ● Neither  
 ● Disagree  
 ● Strongly disagree

				% (percent) positive difference	
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Pay and benefits index score</b>		<b>50</b>		<b>+4</b>	<b>+12 / +5</b>
I feel that my pay is fair for the work that I do		<b>43%</b>	<b>37%</b>	<b>+7</b> ↑	<b>+19 / +12</b>
I am satisfied with the total benefits package		<b>50%</b>	<b>29%</b>	<b>+5</b> ↑	<b>+16 / +13</b>
Compared to people doing similar work in other parts of UKRI, I feel my pay is reasonable		<b>39%</b>	<b>33%</b>	<b>0</b>	<b>+11 / +8</b>
Compared to people doing a similar job in other organisations, I feel my pay is reasonable		<b>28%</b>	<b>47%</b>	<b>+7</b> ↑	<b>+17 / +8</b>

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Resources and workload

● Strongly agree  
 ● Agree  
 ● Neither  
 ● Disagree  
 ● Strongly disagree

				% (percent) positive difference	
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Resources and workload index score</b>		65		-1	0 / +1
I can find the information I need to do my job effectively		60%	24%	-8 ↓	+1 / -2
Organisational processes support me to work efficiently		32%	36%	-7 ↓	-2 / -5
I have clear work objectives		85%	7%	+5 ↑	+7 / +15
I have the skills I need to do my job effectively		91%	1%	-1	+1 / +1
I have access to, or am able to access, the tools and equipment I need to do my job effectively		70%	9%	-8 ↓	-4 / -1
I have a manageable workload		57%	22%	0	+1 / +3
I achieve a good balance between my work life and my private life		72%	13%	+4	+3 / +2

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

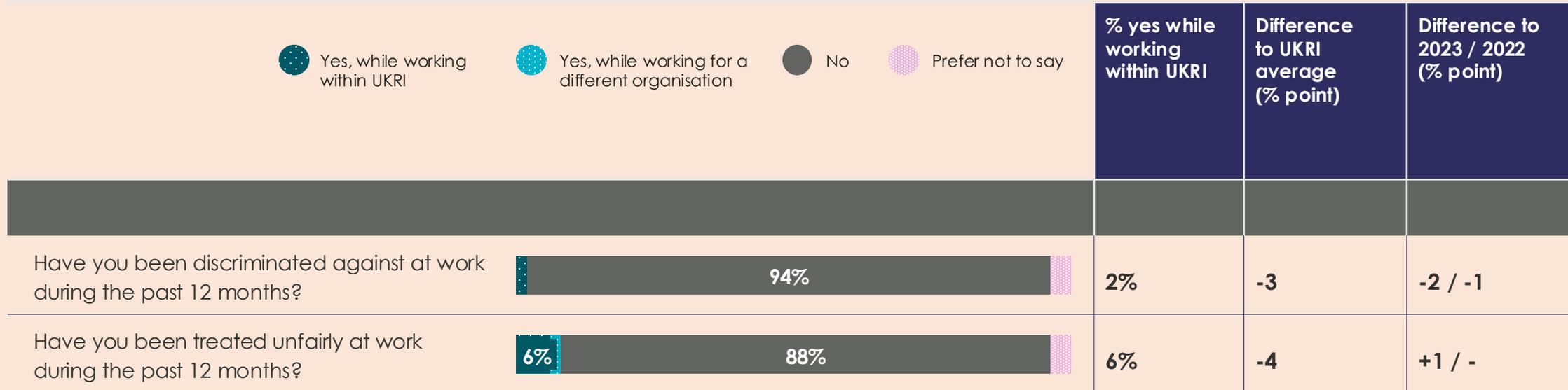
# Inclusion and fair treatment



						% (percent) positive difference	
				% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Inclusion and fair treatment index score</b>				<b>74</b>		<b>+1</b>	<b>+1 / +1</b>
I am treated fairly at work		<b>90%</b>	<b>4%</b>	<b>+6</b> ↑		<b>+6 / +2</b>	
I am treated with respect by the people I work with		<b>92%</b>	<b>3%</b>	<b>+4</b>		<b>0 / -3</b>	
I feel valued for the work I do		<b>78%</b>	<b>9%</b>	<b>+5</b> ↑		<b>+3 / +3</b>	
I think that UKRI respects individual differences (e.g. cultures, working styles, backgrounds, ideas, etc.)		<b>74%</b>	<b>11%</b>	<b>0</b>		<b>+1 / +5</b>	
I feel confident to challenge inappropriate behaviour in my workplace		<b>64%</b>	<b>11%</b>	<b>-4</b>		<b>-2 / +7</b>	
UKRI is committed to creating a diverse and inclusive workplace		<b>68%</b>	<b>6%</b>	<b>-4</b>		<b>+3 / +2</b>	

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Discrimination and unfair treatment



**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Bullying and harassment



		% yes while working within UKRI	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
Have you been bullied or harassed at work during the past 12 months?		5%	-2	+2 / -2
In the last 12 months, have you witnessed any bullying or harassment behaviours happening to someone else?*		12%	-1	- / -

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Health, safety and wellbeing (1)

								% (percent) positive difference	
						% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Health, safety and wellbeing index score</b>						70		+3	+1 / 0
In general, how would you rate your overall mental health now?						64%	36%	+1	+4 / +2
In general, how would you rate your overall physical health now?						72%	28%	+5 	+12 / +7

**Base:** All respondents, excluding prefer not to say. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Health, safety and wellbeing (2)

							% (percent) positive difference			
							% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Health, safety and wellbeing index score</b>							70		+3	+1 / 0
UKRI cares about my wellbeing		55%	16%	+3	+2 / -1					
My manager creates a positive atmosphere at work which supports my health and wellbeing		85%	4%	+10 	+2 / +8					
During the last 12 months, I have felt unwell as a result of work-related stress*		50%	33%	0	+6 / +1					
In the last 12 months, I have experienced work-related musculoskeletal problems (MSD)		67%	21%	-2	+7 / +5					

**Base:** All respondents (\*excluding prefer not to say). Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Health, safety and wellbeing (3)

In the previous question you said that you had felt unwell as a result of work-related stress in the last 12 months. Which, if any, of the following do you think is or was the cause of your work-related stress?



**Base:** All respondents who have felt unwell due to work-related stress. Only showing top 10 answers.  
12% Other, 0% Don't know, 0% Prefer not to say.

# Senior leadership within UKRI (1)

		Legend					% (percent) positive difference				
		Strongly agree	Agree	Neither	Disagree	Strongly disagree	% (percent) positive	% (percent) negative	Difference to UKRI average (% point)		Difference to 2023 / 2022 (% point)
<b>Senior leadership within UKRI index score</b>							<b>55</b>		<b>0</b>		<b>+1 / -1</b>
The Senior Leaders at UKRI are sufficiently visible		9%	40%	25%	23%	5%	49%	26%	+5	↑	+6 / -1
I believe the actions of UKRI's Senior Leaders are consistent with UKRI's values		7%	42%	38%	11%	4%	49%	14%	+8	↑	+9 / +6
I believe that UKRI's Senior Leaders have a clear vision for the future of UKRI		1%	37%	44%	11%	7%	41%	15%	+2		+1 / -1
I have confidence in the decisions made by UKRI's Senior Leaders		1%	30%	45%	16%	5%	33%	22%	0		-5 / -2
The Senior Leaders at UKRI keep me informed about issues that matter		5%	49%	30%	14%	2%	54%	16%	+8	↑	0 / -2

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Senior leadership within UKRI (2)

		% (percent) positive difference			
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
					
<b>Senior leadership within UKRI index score</b>		<b>55</b>		<b>0</b>	<b>+1 / -1</b>
The communication we receive from UKRI's Senior Leaders is honest and open		<b>46%</b>	<b>16%</b>	<b>+2</b>	<b>+5 / +2</b>
I feel positive about the future of UKRI		<b>43%</b>	<b>22%</b>	<b>0</b>	<b>+1 / +1</b>
I believe that UKRI's Senior Leaders will take action on the results from this survey		<b>37%</b>	<b>28%</b>	<b>0</b>	<b>-4 / -1</b>
I think the Senior Leaders at UKRI took effective action on the results of the last survey in 2023		<b>25%</b>	<b>26%</b>	<b>+1</b>	<b>-2 / +15</b>
The Senior Leaders at UKRI help me to understand the reasons and benefits that change will bring		<b>36%</b>	<b>23%</b>	<b>+5</b> 	<b>+5 / -</b>

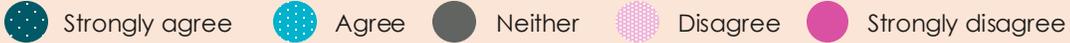
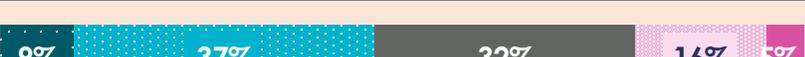
**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Senior leadership within ESRC (1)

									% (percent) positive difference	
							% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Senior leadership within ESRC index score</b>							<b>58</b>		<b>-1</b>	<b>-3 / -6</b>
The Senior Leaders at ESRC are sufficiently visible		<b>56%</b>	<b>26%</b>	<b>-2</b>	<b>-10 / -11</b>					
I believe the actions of ESRC's Senior Leaders are consistent with UKRI's / ESRC's values		<b>61%</b>	<b>11%</b>	<b>+5</b> 	<b>0 / -5</b>					
I believe that Senior Leaders have a clear vision for the future of ESRC		<b>49%</b>	<b>30%</b>	<b>-3</b>	<b>-9 / -6</b>					
I have confidence in the decisions made by ESRC's Senior Leaders		<b>47%</b>	<b>23%</b>	<b>-1</b>	<b>+1 / -8</b>					

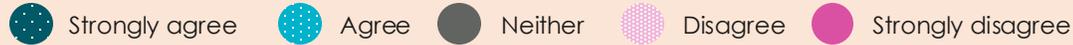
**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Senior leadership within ESRC (2)

									% (percent) positive difference	
							% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Senior leadership within ESRC index score</b>							<b>58</b>		<b>-1</b>	<b>-3 / -6</b>
The Senior Leaders at ESRC keep me informed about issues that matter						51%	18%	-2	-9 / -4	
The communication we receive from ESRC's Senior Leaders is honest and open						57%	15%	+6 	0 / 0	
I believe that Senior Leaders at ESRC will take action on the results from this survey						47%	21%	+2	-9 / -1	
I think Senior Leaders at ESRC took effective action on the results of the last survey in 2023						30%	20%	-2	-17 / +12	
The Senior Leaders at ESRC help me to understand the reasons and benefits that change will bring						47%	22%	+5 	0 / -	

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Managing change (1)



				% (percent) positive difference	
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Managing change index score</b>		<b>55</b>		<b>+1</b>	
I feel that change is managed well in ESRC		39%	24%	+4	-4 / -4
I feel that change is managed well in UKRI as a whole		24%	33%	+1	+3 / +2
As an organisation, UKRI adapts well to change		26%	28%	+1	-5 / +1
When changes are made across UKRI they are usually for the better		23%	28%	-3	+1 / +7
I understand the benefits of organisational change		66%	7%	+3	
There is enough support to help me with organisational change		34%	18%	-2	

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

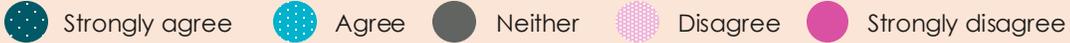
# Managing change (2)

● Strongly agree  
 ● Agree  
 ● Neither  
 ● Disagree  
 ● Strongly disagree

		% (percent) positive difference	
		% (percent) positive	% (percent) negative
		Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Managing change index score</b>		<b>55</b>	<b>+1</b>
I know where to find out information about our organisational change programme		48%	24%
I have the opportunity to contribute my views before decisions are made that affect me		20%	39%
I would feel confident challenging the way things are done across UKRI		27%	37%
I feel I adapt well to changes in our ways of working		73%	5%
I feel ready to accept changes in our ways of working		69%	5%

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Organisational culture (1)

		% (percent) positive difference				
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)	
						
<b>Organisational culture index score</b>		<b>72</b>		<b>-1</b>		
I am trusted to carry out my job effectively		<b>91%</b>	<b>4%</b>	<b>-2</b>	<b>+3 / -1</b>	
I am encouraged to try new ideas, even if they may not work		<b>74%</b>	<b>10%</b>	<b>-4</b>	<b>-2 / +2</b>	
I believe my opinion is valued at work		<b>83%</b>	<b>6%</b>	<b>+3</b>	<b>+2 / +4</b>	
I am comfortable expressing my true and honest feelings at work		<b>70%</b>	<b>14%</b>	<b>-2</b>	<b>-1 / +5</b>	

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.



# Your plans for the future (1)

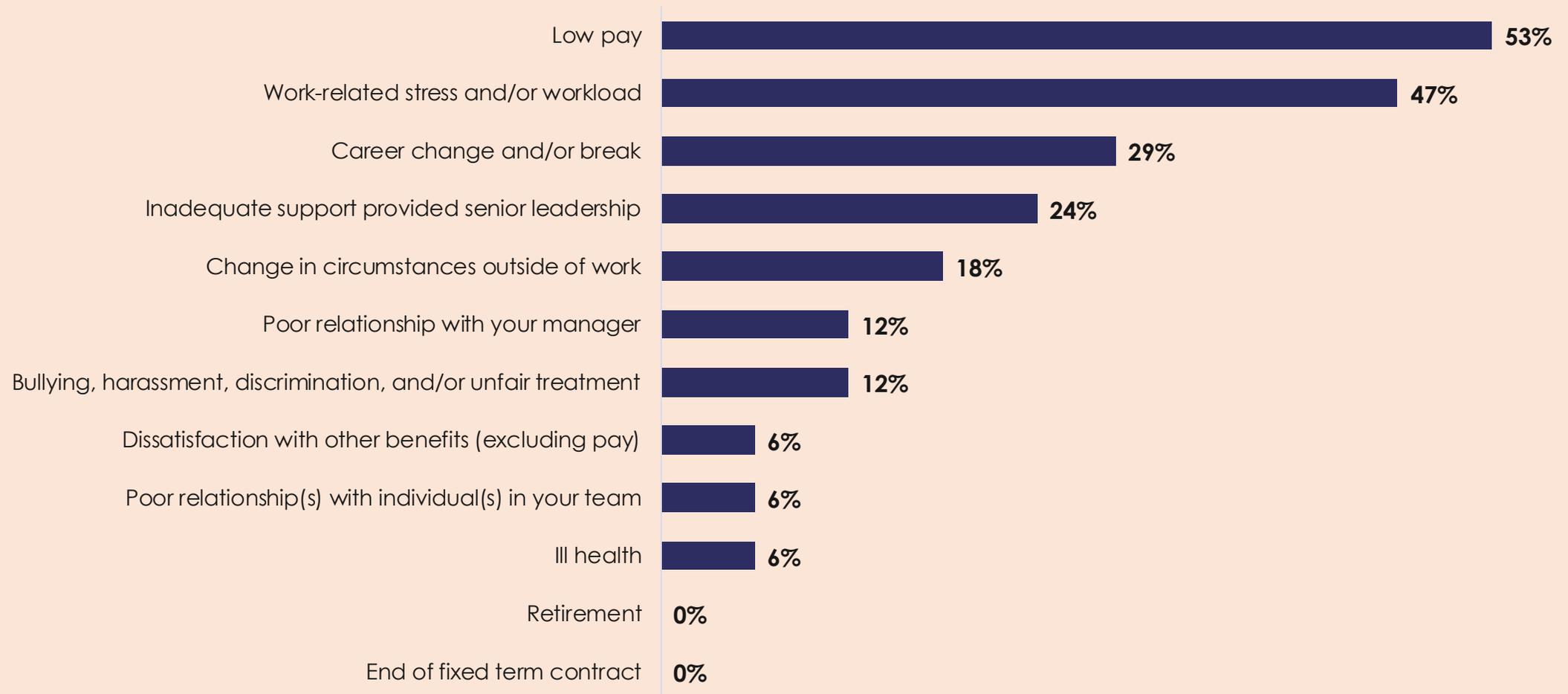
		% (percent) positive difference		
		% (percent) positive	Difference to UKRI average (% point)	Difference to 2023 / 2022 (% point)
<b>Which of the following statements most accurately reflects your current thoughts about working within UKRI?</b>				
I'm planning to leave UKRI as soon as possible		1%	-3	++4 / +2
I'm planning to leave UKRI within the next 12 months		10%	-1	-4 / -5
I'm planning to stay working within UKRI for at least the next year		45%	+6 	+2 / +8
I'm planning to stay working within UKRI for at least the next three years		44%	-2	+6 / +1

**Base:** All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

# Your plans for the future (2)

You mentioned that you were planning to leave UKRI.

Which, if any, of the following have contributed to your decision to consider leaving UKRI?



**Base:** All respondents looking to leave in next year. 41% Other, 0% Don't know, 6% Prefer not to say.

# For more information



UK Research  
and Innovation

**Head office:** 3 Pavilion Lane, Strines,  
Stockport, Cheshire, SK6 7GH

**Leeds office:** Regus, Office 18.09, 67 Albion Street  
Pinnacle, 15th–18th Floors, Leeds, LS1 5AA

**+44 (0)1663 767 857**  
[djsresearch.co.uk](http://djsresearch.co.uk)



Part of the DJS Research group